



ALMA MATER STUDIORUM  
UNIVERSITÀ DI BOLOGNA

## Call for Startups & Call for Ideas 2025/2026

Introduction .....	1
1. Purpose and structure of the “Call for Startups & Call for Ideas 2025/2026” .....	1
2. Category Call for Ideas - Emerging Ideas .....	2
3. Category Call for Startup - Established Startups Annexes .....	9
4. Deadline and proposal form .....	11
5. Publication of ranking lists .....	12
6. Confidentiality and Intellectual Property .....	12
7. Privacy protection .....	12
8. Contact .....	13
9. Annexes .....	13
10. Administrative Procedure Supervisor .....	14

## Introduction

One of the goals of the 2022-2027 Strategic Plan of Alma Mater Studiorum – Università di Bologna is to strengthen the Third Mission, including through actions aimed at the University's students and alumni. These are geared to enhancing and boosting entrepreneurship and technology transfer so as to increase employment and enhance the value of our students' career choices, and also to expand the social, economic and cultural impact of the Alma Mater at a local level.

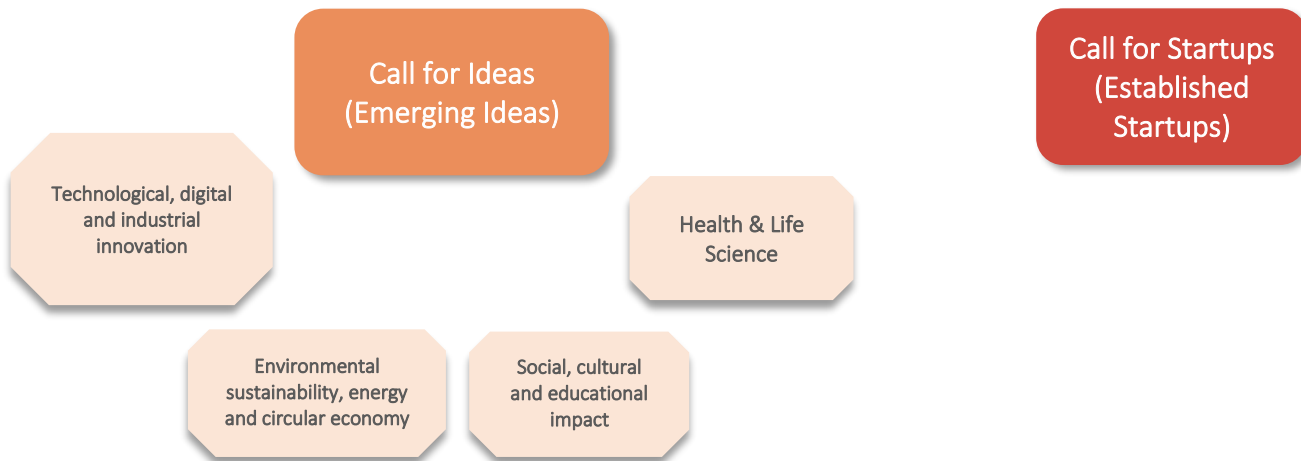
With this in mind, the **Student Entrepreneurship Cycle**, held annually by the University of Bologna, focuses on students and graduates and their projects and/or ideas, fostering the development of **both transversal and specific knowledge and skills** that are **strategic in the world of work**. These include managerial and project management skills, the ability to work in a team, to analyse and solve problems, and to communicate effectively, but also those related to business finance, marketing, obtaining funding, intellectual property and other topics related to the development of entrepreneurial projects. Those who on a regular basis participate in the training initiatives envisaged by the Cycle, are entitled to have these certified through the **Diploma Supplement**, a document issued by the University of Bologna on request together with the university degree qualification, which describes in detail the studies undertaken and the competences acquired.

### 1. Purpose and structure of the “Call for Startups & Call for Ideas 2025/2026”

The “Call for Startups & Call for Ideas 2025/2026” selects **emerging or already established entrepreneurial projects** that will be included in programmes on growth and acceleration. It is not aimed merely at those who want to create a startup or have already created one: our Student Entrepreneurship Cycle encourages the development of **both transversal and specific knowledge and skills** that are **fundamental in the world of work**, through tools and initiatives that feature a pragmatic approach. Participants will be the protagonists of their own programme and will effectively develop their own projects, up to their validation and presentation. Those who decide to pursue the development of their own entrepreneurial project will be provided with the basic tools to face the challenges of the market.

The call for applications is divided into **two categories**: “Call for Startups - Established Startups” and “Call for Ideas - Emerging Ideas”.

In turn, “Call for Ideas - Emerging Ideas” is divided into **four theme-based subcategories** that students can apply for:



### ❖ Category Call for Ideas - Emerging Ideas

#### 1) Subcategory “Technological, digital and industrial innovation”

Selects **up to 10 business ideas** with a focus on digital, industrial or engineering technologies;

#### 2) Subcategory “Environmental sustainability, energy and circular economy”

Selects **up to 10 business ideas** with a focus on ecological transition, mitigation or adaptation to climate change;

#### 3) Subcategory “Social, cultural and educational impact”

Selects **up to 10 business ideas** that aim to promote culture, learning, inclusion and improve people’s well-being;

#### 4) Subcategory “Health & Life Science”

Selects **up to 5 business ideas** aimed at improving health, prevention, diagnosis or treatment.

### ❖ Category Call for Startups - Established Startups

This category selects **up to 5 established startups** in any sector.

## 2. Category Call for Ideas - Emerging Ideas

### 2.1 Participation requirements

The four Emerging Ideas subcategories all share the same participation requirements, which must be met at the time of submitting the application.

The following can put forward their ideas, as **proponents**:

- Students enrolled in a first or second cycle degree programme at the Alma Mater Studiorum – Università di Bologna;
- Students enrolled in a professional programme (first-level or second-level master’s programme) at the Alma Mater Studiorum – Università di Bologna;
- Students enrolled at a specialisation school at the Alma Mater Studiorum – Università di Bologna (excluding medical doctors in Specialist training pursuant to Italian Legislative Decree 368/99);
- Graduates from the Alma Mater Studiorum – Università di Bologna who obtained their degree less than 3 years prior to the publication of the Call for applications (i.e. those who graduated from 2 December 2022 onwards);
- Students enrolled at the Bologna Business School with exclusive reference to the Graduate Masters of the Alma Mater Studiorum – Università di Bologna coordinated by the BBS;
- Graduates from the Bologna Business School (with exclusive reference to the Graduate Masters of the Alma Mater Studiorum – Università di Bologna coordinated by the BBS) who obtained their degree less than 3 years prior to the publication of the Call for applications (i.e. those who graduated after 2 December 2022).

In addition to the above-mentioned applicants, a project **team** can include **any other natural or legal person**. For lecturers, PhD students, researchers, CELs and technical-administrative staff who assume roles as team members, in the event of reaching the formalisation of an appointment within a startup and/or receipt of emoluments, the rules set out in the Regulations governing external appointments shall apply. In the event of any doubts, interested parties are invited to contact the competent offices to ascertain compatibility with the positions held in the University.

Participation is excluded for those enrolled on a PhD programme, who are entitled to participate in [other initiatives](#). In particular, since 2023, the [AlmaValue](#) call for applications brings together under a single financial instrument the resources and services supporting pre-competitive development of research results and business development.

**Each proponent can put forward just one business idea<sup>1</sup>.**

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<sup>1</sup> The limit of one single application only applies to the role of proponent and within the same category of the Call for applications (“Call for Ideas - Emerging Ideas” or “Call for Startups - Established Startups”). This means that a proponent cannot submit more than one project or the same project in more than one theme-based subcategory within the “Call for Ideas - Emerging Ideas” category. However, the same person can be a proponent in one team and a member of other teams at the same time. It is also possible to act as the proponent for a team making a proposal in the “Call for Ideas - Emerging Ideas” category and as the proponent of a team presenting its enterprise in the “Call for Startups - Established Startups” category.

Without prejudice to the requirements above, anyone who submitted a proposal in previous editions can make another proposal in the role of proponent or member of a team, provided they are not partners in a startup established as a result of other initiatives held by the University in the past.

## 2.2 Project requirements by subcategory

When submitting a project, the proponent must select the category and subcategory to which their business idea refers. The proponent is required to identify a subcategory that is consistent with their project.

A business idea can fall within more than one subcategory. In that case, the proponent will select the subcategory and theme-based area considered to be of greater relevance for their business project. If the evaluation committee considers a project has been put forward under an irrelevant subcategory, it may allocate it to another subcategory without the project incurring any penalty.

### 1) Subcategory “Call for Ideas (Emerging Ideas) - Technological, Digital and Industrial Innovation”

Projects that develop innovative products, solutions or processes based on digital, industrial or engineering technologies, including both software and hardware components and advanced production systems.

#### Examples:

- development of software, apps and digital platforms
- cybersecurity, privacy and digital security solutions
- artificial intelligence, machine learning and data analysis
- robotics, mechatronics, sensors, embedded systems
- advanced manufacturing, 3D printing, additive manufacturing
- mechanical/electronic design and new materials
- Internet of Things, innovative hardware devices
- deep-tech technologies and advanced prototyping
- technologies for industry 4.0 and optimisation of production processes

### 2) Subcategory "Call for Ideas (Emerging Ideas) - Environmental Sustainability, Energy and Circular Economy”

Projects for climate change mitigation and adaptation that promote the efficient use of resources, reduce environmental impacts, and propose green and circular solutions.

#### Examples:

- renewable energy, micro energy production, energy efficiency
- waste management, recycling, upcycling and zero-waste solutions
- ecological materials, bioplastics, sustainable packaging
- agritech, sustainable foodtech, regenerative agriculture

- green mobility, micro-mobility, sustainable smart cities
- environmental monitoring and climate mitigation systems
- circular economy models applied to products or services

### 3) Subcategory “Call for Ideas (Emerging Ideas) - Social, cultural and educational impact”

Projects that generate value for society, improve people’s well-being or promote culture, inclusion and learning.

#### Examples:

- solutions for social inclusion, equal opportunities, accessibility
- personal services: mental health, psychological support, assistance, etc.
- innovative tools for teaching and learning
- cultural, artistic, creative and multimedia initiatives
- enhancement of the value of the territory and local heritage
- volunteering, community engagement, active citizenship, community networking
- non-profit projects and the collaborative economy
- tourism, hospitality
- fashion, lifestyle, sport, wellness, personal services
- organisation and management of events
- food & beverage, innovative catering, delivery services

### 4) Subcategory “Call for Ideas (Emerging Ideas) - Health & Life Science”

Projects that develop solutions, technologies and services to improve health, prevention, diagnosis, treatment and quality of life, including biotechnological innovations, digital health and advanced medical systems.

#### Examples:

- Digital Health and telemedicine
- Medical devices and biomedical technology
- Biotechnology and biological research
- Public health, prevention and welfare
- Pharma, drug discovery and clinical development
- Nutraceuticals, nutrition and metabolic well-being

## 2.3 Evaluation criteria and Evaluation Committees

### Phase 1: Initial formal screening

All applications will be preliminarily screened by ARIN - Innovation Division of the University of Bologna to establish their eligibility in terms of correctness, completeness of the documentation and fulfilment of the applicable requirements. The offices in charge will also assess whether proposals are consistent

in terms of the theme and can advise the Evaluation Committees to move the project to a different subcategory, without the proponent incurring any penalty.

**Phase 2: Evaluation of the proposals**

The **project ideas** approved at the end of the initial formal screening will be selected based on the following criteria:

Criterion	Description	Score
<b>1. Innovation potential of the solution in the market (WHAT)</b>	<ul style="list-style-type: none"> <li>- Originality and innovative nature of the solution;</li> <li>- Advantages brought compared to solutions currently available on the market;</li> <li>- Level of development and testing of the product/service offered;</li> <li>- Characterisation and identification of prospective markets, customers, end users and beneficiaries;</li> <li>- Ability to meet real market needs and opportunities.</li> </ul>	Maximum score: 10 Minimum threshold: 6/10
<b>2. Proponent and team (WHO)</b>	<ul style="list-style-type: none"> <li>- Complementarity of team members and appropriate competences to develop the project;</li> <li>- Motivation;</li> <li>- Experience and relationships.</li> </ul>	Maximum score: 10 Minimum threshold: 6/10
<b>3. Implementation and effectiveness (HOW)</b>	<ul style="list-style-type: none"> <li>- Viability and technical feasibility of the product/service;</li> <li>- Sustainability of the business model.</li> </ul>	Maximum score: 10 Minimum threshold: 6/10

The **maximum score** available is **30 points**. Only projects that have obtained at least **6 out of 10 points** in **each evaluation criterion** will be considered eligible.

The final scores, which will determine the ranking lists, will be calculated by averaging the points assigned by each member of the Evaluation Committee.

In the event of a tie, priority will be given to the project that scored the highest in criterion 2 – Proponent and team. If a tie persists, priority will be given to the project that scored the highest in criterion 3 – Implementation and effectiveness.

The **number of projects that can be selected within each subcategory** is as follows:

- Subcategory “Call for Ideas (Emerging Ideas) - Technological, digital and industrial innovation”: max. 10 projects;
- Subcategory “Call for Ideas (Emerging Ideas) - Environmental sustainability, energy and circular economy”: max. 10 projects;
- Subcategory “Call for Ideas (Emerging Ideas) - Social, cultural and educational impact”: max. 10 projects;
- Subcategory “Call for Ideas (Emerging Ideas) - Health & Life Science”: max. 5 projects.

**Four Evaluation Committees**, one for each subcategory, will be appointed with a measure issued by the Head of the ARIN - Innovation Division of the University, with members chosen from among experts in the field, from inside and outside the University.

Following the evaluation process, **four ranking lists** will be drawn up:

- Ranking list of “Call for Ideas (Emerging Ideas) - Technological, digital and industrial innovation”;
- Ranking list of “Call for Ideas (Emerging Ideas) - Environmental sustainability, energy and circular economy”;
- Ranking list of “Call for Ideas (Emerging Ideas) - Social, cultural and educational impact”;
- Ranking list of “Call for Ideas (Emerging Ideas) - Health & Life Science”.

Should the number of eligible projects within a sub-category be lower than the maximum number of selectable projects, the KTO New Entrepreneurship reserves the right to include projects from other theme-based subcategories among the selected projects, up to a maximum of 35 selected projects for the entire Call for Ideas - Emerging Ideas category. The eligible but unselected projects with the highest scores on the basis of the evaluations by the committee members will be chosen.

## **2.4 Benefits and grants**

### **Benefits and grants for selected Emerging Ideas**

The following benefits and grants are provided for **all selected Emerging Ideas**, regardless of their subcategory:

**PDAI - Entrepreneurial Startup Programme:** a programme created by the University of Bologna in collaboration with the Innovation Hub - Almacube, geared to the acquisition of **strategic knowledge and skills in the world of work**, also functional to the **development of a business project**. It will be held from March to June 2026, through face-to-face and online meetings. The programme will involve speakers who are experts from the worlds of business and finance, business consulting, innovation, social impact, communication, intellectual property and financial and incubation tools. Through **face-to-face lectures**

and **one-to-one mentoring sessions** dedicated to each of the selected emerging ideas, the participants will acquire both **transversal** and **specific skills relating to design, innovation and business development**. **Participation in at least 70 per cent of the PDAI meetings** will determine the recognition of the training programme within the [Diploma Supplement](#)<sup>2</sup>. The PDAI lectures will be held in Italian, but support material and mentoring will also be available in English. In addition, Legacoop Bologna, a partner of the University of Bologna collaborating in the organisation of the PDAI, will be available for further on-demand mentoring to support teams interested in the validation of business models in the form of cooperative enterprises.

**Team building support:** every business team needs different and complementary skills to face market challenges. The **Call for Players 2026** online event will be geared to facilitating the coming together of the teams of the Emerging Ideas selected in the Call who are interested in finding specific competences so as to strengthen their project and Players (who may be outside the University) interested in making their skills available to foster the development of those projects. During the event, the selected project teams and the Players will be able to get to know each other, share views and ideas and, if they wish, continue the business development of the projects together.

**Graphic and multimedia content for promoting projects:** Makerspace, the prototyping and graphics laboratory of the University of Bologna, will support each team in the realisation of one service of their choice from among:

- team photos and video pitching, made with professional tools and useful for their communication strategy;
- graphic design of promotional material (flyers, brochures) for business project communication activities.

**Startup Day 2026:** the projects selected in the Call for applications will have the opportunity to be presented at the StartUp Day 2026, an event held by the University of Bologna to foster and support a culture of innovation and entrepreneurship, where teams will be able to present their business project to stakeholders and players in the innovation system and to develop their network.

At the event, the teams will also be able to meet additional Players interested in developing their business projects with them and possibly establishing a startup.

**Prize awarded by Almacube:** at the Startup Day 2026 Innovation Hub - Almacube will select a business project from among those that took part in the PDAI. The selected project will benefit from the **Advanced**

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<sup>2</sup> The Diploma Supplement is a certificate issued by the University, which highlights the value and content of the training programmes followed and the skills acquired. It is therefore important both for continuing studies in Italy and abroad (e.g. masters, PhDs) and in the world of work.

**Incubation Programme** free of charge once the startup has been established. The programme includes training workshops, networking, mentoring, consulting and one-to-one coaching, delivered by experienced professionals.

**Prizes awarded by sponsors and partners:** at the StartUp Day, a few sponsors will award prizes in cash and/or in kind to the best Emerging Ideas, which will be evaluated also based on the pitches made at the event.

**AlmaLabor co-working:** the teams of the selected projects will be able to use the AlmaLabor co-working spaces at Via Ugo Foscolo 7, Bologna, free of charge, to work together on developing their business idea. The spaces are equipped with large interactive screens with touch technology, which can be used as whiteboards, to make video calls and to share and create material, etc. In order to use the AlmaLabor co-working spaces, teams will need to book via the application <https://calma.unibo.it/coworking/day.php>, specifying the name of the project and making reference to the “*Call for StartUps & Call for Ideas 2025/2026*” in the “full description” field.

**Accreditation:** as parties that have taken part in initiatives or projects promoted by the University of Bologna to foster business development, startups that are established as a result of participating in the Call will have the opportunity to be accredited as a University of Bologna startup. Accreditation will give them access to free or discounted services offered by the University of Bologna itself. For further information, visit <https://site.unibo.it/idea/it>.

### 3. Category Call for Startup - Established Startups

#### 3.1 Participation requirements

The participation requirements must be met at the time of submitting the application.

Established startups in which **at least one of the startup partners** falls within any of the following can submit a proposal:

- Students enrolled in a first or second cycle degree programme at the Alma Mater Studiorum – Università di Bologna;
- Students enrolled in a professional programme (first-level or second-level master’s programme) at the Alma Mater Studiorum – Università di Bologna;
- Students enrolled at a specialisation school (excluding medical doctors under specialist training pursuant to Legislative Decree 368/99) at the Alma Mater Studiorum – Università di Bologna;
- Graduates from the Alma Mater Studiorum – Università di Bologna who obtained their degree

less than 3 years prior to the publication of the Call for applications (i.e. those who graduated from 2 December 2022 onwards);

- Students enrolled at the Bologna Business School with exclusive reference to the Graduate Masters of the Alma Mater Studiorum – Università di Bologna coordinated by the BBS;
- Graduates from the Bologna Business School (with exclusive reference to the Graduate Masters of the Alma Mater Studiorum – Università di Bologna coordinated by the BBS) who obtained their degree less than 3 years prior to the publication of the Call for applications (i.e. those who graduated after 2 December 2022).

That partner will act as the relevant contact person for the proposal submitted for the Call.

Startups that have been established as legal entities for **no more than 2 years** can submit proposals (an updated Chamber of Commerce certificate must be attached to the application). Sole proprietorships are excluded.

If startups have already submitted proposals in past editions but were not selected, they can make another proposal in the current edition.

### 3.2 Evaluation criteria and Evaluation Committee

Up to 5 innovative startups will be selected based on the following criteria:

Criterion	Description	Score
<b>1. Innovation potential (WHAT)</b>	<ul style="list-style-type: none"> <li>- Originality and innovative nature of the solution;</li> <li>- Advantages compared to competitors' solutions;</li> <li>- Level of technical and commercial development of the product/service.</li> </ul>	Maximum score: 10 Minimum threshold: 6/10
<b>2. Value creation (WHY)</b>	<ul style="list-style-type: none"> <li>- Applicability of the solution to real products/processes/services;</li> <li>- Characterisation and identification of prospective markets, customers, end users and beneficiaries;</li> <li>- Ability to meet real market needs and opportunities.</li> </ul>	Maximum score: 10 Minimum threshold: 6/10
<b>3. Implementation and effectiveness (HOW)</b>	<ul style="list-style-type: none"> <li>- Sustainability of the business model;</li> <li>- Sustainability of the revenue model.</li> </ul>	Maximum score: 10 Minimum threshold: 6/10

The maximum score available is 30 points. Only ideas that have obtained at least **6 out of 10 points** in **each evaluation criterion** will be considered eligible.

The final scores, which will determine the ranking list, will be calculated by averaging the points assigned by each member of the Evaluation Committee.

In the event of a tie, priority will be given to the project that scored the highest in criterion 2 – Value creation. If a tie persists, priority will be given to the project that scored the highest in criterion 3 – Implementation and effectiveness.

The **Evaluation Committee** will be appointed with a measure issued by the competent Head of Division, with members chosen from among experts in the field, also outside the University.

### 3.3 Benefits

**Startup Day 2026:** the selected startups will have the opportunity to be presented at the Startup Day 2026, an event held by the University of Bologna to foster and support a culture of innovation and entrepreneurship, where teams will be able to develop their network and share their business project with stakeholders and players in the innovation ecosystem. In particular, the selected startups will be able to use a **customised workstation** in the Expo Area at the Startup Day 2026 and will have the opportunity to introduce themselves to stakeholders and players in the innovation ecosystem through a pitch.

**Accreditation:** as parties that have taken part in initiatives or projects promoted by the University of Bologna to foster business development, startups will have the opportunity to be accredited as a University of Bologna startup. Accreditation will give them access to free or discounted services offered by the University of Bologna itself. For further information, visit <https://site.unibo.it/idea/it>.

## 4. Deadline and proposal form

**Proposals** for this call for applications, for the categories “Call for Ideas - Emerging Ideas” and “Call for Startups - Established Startups”, must be submitted by the **proponent** of the application **exclusively through the proposal form online** accessible at the link: <https://ricercatm.unibo.it/StartUpDay/index.aspx>.

Proposals for this call for applications can be submitted **from 2 December 2025 onwards**.

After logging into the online platform, the proponent must fill in and submit their proposal **by 1:00 p.m. on 2 February 2026**.

Proposal applications will not be taken into consideration if they are received through methods other than those indicated above or if they are submitted after the deadline.

By way of example, refer to the attached facsimile of the proposal application form, showing a preview of the information that will be requested online when submitting the application. Before submitting their proposal application, proponents should read carefully all the annexes to the call for proposals on the dedicated page and the document “Key elements for defining your business project”.

## 5. Publication of ranking lists

The ranking lists for both categories, “Call for Ideas - Emerging Ideas” and “Call for Startups - Established Startups”, will be published **by 6 March 2026** on the website <https://site.unibo.it/idea/it/la-nostra-idea/attivita-e-iniziativa/call-for-start-up>. Proposers of selected projects will be contacted via their institutional mailbox, used at the application stage.

If a proponent withdraws, the relevant Evaluation Committee reserves the right to select the next proponent on the ranking list.

## 6. Confidentiality and Intellectual Property

The information contained in the applications will be used by the University of Bologna exclusively for the purposes of this Call and will not be disclosed or made accessible to third parties unless expressly authorised to do so by the proponent(s), without prejudice to any third parties who may need to access the information for the purposes of this Call.

As regards the rules governing intellectual and industrial property rights, one should refer to the provisions of the University of Bologna Regulations on industrial and intellectual property.

## 7. Privacy protection

Pursuant to Article 13 of the General Data Protection Regulation (Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016), applicants are informed that any personal data provided to or in any case obtained by Alma Mater Studiorum – Università di Bologna will be processed for the purposes of participating in the “Call for Startup & Call for Ideas” and managing the related activities. The data will be processed by specifically authorised persons, using also computerised means, in the manner and to the extent necessary to achieve the aforementioned purposes, including in the event of sharing the data with third parties. The provision of said data is essential in order to participate in the Call and refusal to provide such data will make it impossible to participate in the selection process. Applicants are granted the rights set out in Articles 15 et seq. of the aforementioned Regulation 2016/679, in particular, the right to access their personal data, to request their rectification, deletion, restriction of processing, as well as to object to their processing, by addressing their requests to the Alma Mater Studiorum – Università di Bologna at [privacy@unibo.it](mailto:privacy@unibo.it). Data subjects who consider that the processing of personal data relating to them is in breach of the provisions of the Regulation have the

right to lodge a complaint with the Italian Data Protection Authority (“Garante”), as provided for by Article 77 of the same Regulation, or to take legal action (Article 79 of the Regulation). The legal basis for the data processing is Article 6(1)(c) (processing for compliance with a legal obligation) and 6(1)(e) (processing for the performance of a task carried out in the public interest) of Regulation (EU) 2016/679. The Data Controller is Alma Mater Studiorum – Università di Bologna (registered office: via Zamboni 33, 40126 – Bologna, Italy; email: [privacy@unibo.it](mailto:privacy@unibo.it); PEC: [scriviunibo@pec.unibo.it](mailto:scriviunibo@pec.unibo.it)). The Data Protection Officer’s contact details are: registered office: via Zamboni 33, 40126 – Bologna, Italy; email: [dpo@unibo.it](mailto:dpo@unibo.it); PEC: [scriviunibo@pec.unibo.it](mailto:scriviunibo@pec.unibo.it). For further details, one should refer to: [www.unibo.it/privacy](http://www.unibo.it/privacy).

## 8. Contact

For **information about the call for applications**, one should refer to: <https://site.unibo.it/idea/it/la-nostra-idea/attivita-e-iniziativa/call-for-start-up>.

For **administrative issues and doubts about the Call for applications**, one should contact [kto.impreditorialita@unibo.it](mailto:kto.impreditorialita@unibo.it).

For **technical problems** in accessing the portal and submitting an application, one should contact [cesia.ricerca@unibo.it](mailto:cesia.ricerca@unibo.it).

It is inadvisable to submit applications close to the deadline. Late applications will not be accepted unless they could not be submitted due to technical issues that can be demonstrated (e.g. by means of a screenshot showing the error) and unless reported in good time to the contacts above.

A **meeting** to explain the **key elements of the Call** and how to apply will be held on **10 December 2025**, from 4:30 p.m., at the AlmaLabor site in Bologna at Via Ugo Foscolo 7 (1st floor). It will be enriched by the **testimony** of an entrepreneurial team that took part in the 2024-2025 Entrepreneurial Development programme and a **talk on innovation and student entrepreneurship**. The meeting will be held in Italian, but supporting material will also be available in English. Participants can attend in person or online. We invite you to **register** [here](#).

## 9. Annexes

Guidelines on Call for Startups & Call for Ideas 2025/2026

## 10. Administrative Procedure Supervisor

Pursuant to Articles 4, 7 and 8 of Italian Law no. 241 dated 7 August 1990 (New provisions on administrative procedures and right of access to administrative documents), the Administrative Procedure Supervisor is the Head of the ARIN - Innovation Division, Alice Corradi.

Applicants are entitled to exercise their right to access competition proceedings as foreseen by the regulations in force. Request must be sent to the KTO New Entrepreneurship Process Unit, Via Ugo Foscolo no. 7, Bologna, by filling in the appropriate form to be requested from the Office itself, writing to [kto.impreditorialita@unibo.it](mailto:kto.impreditorialita@unibo.it).